

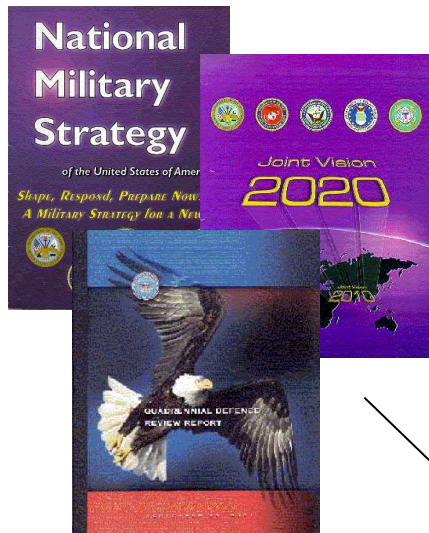


Changing the Mindset

Innovation and Changing the Military Culture Seminar

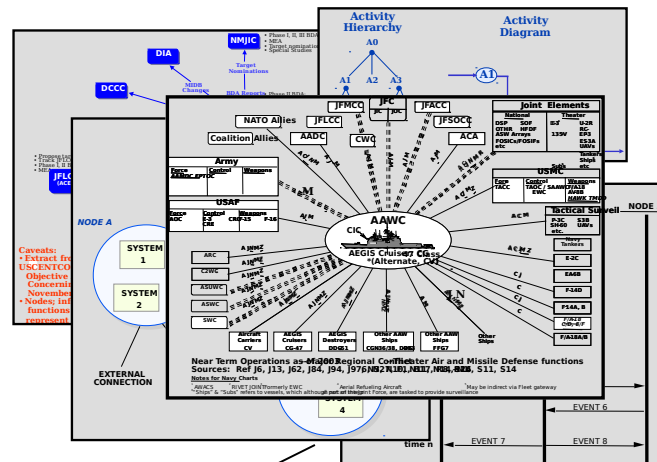
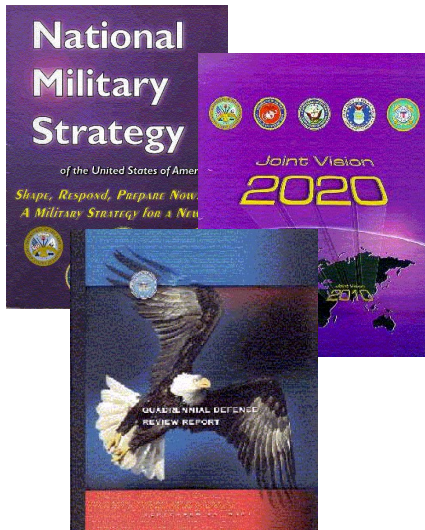
LtGen James E. Cartwright
Director, J-8

Executing Transformation



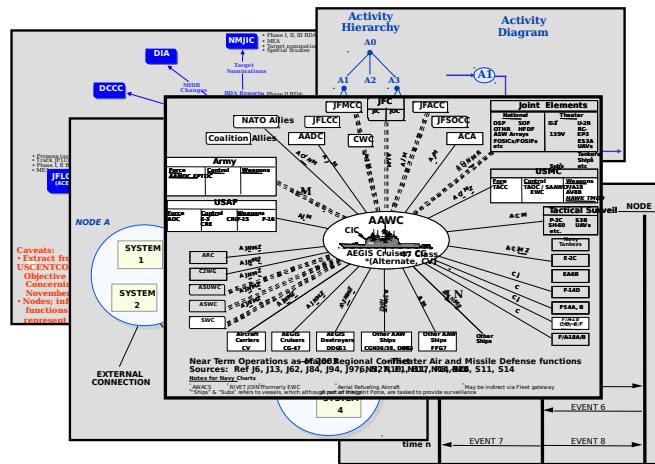
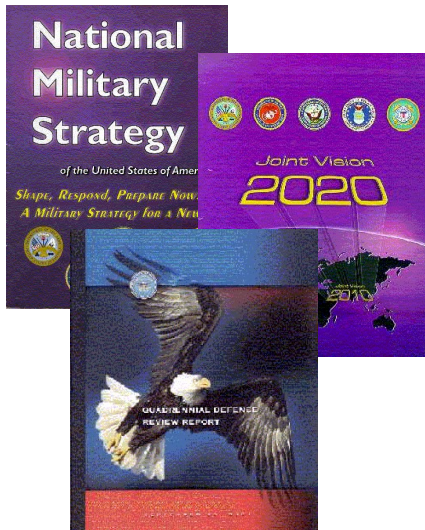
Provide a construct for analysis

Executing Transformation



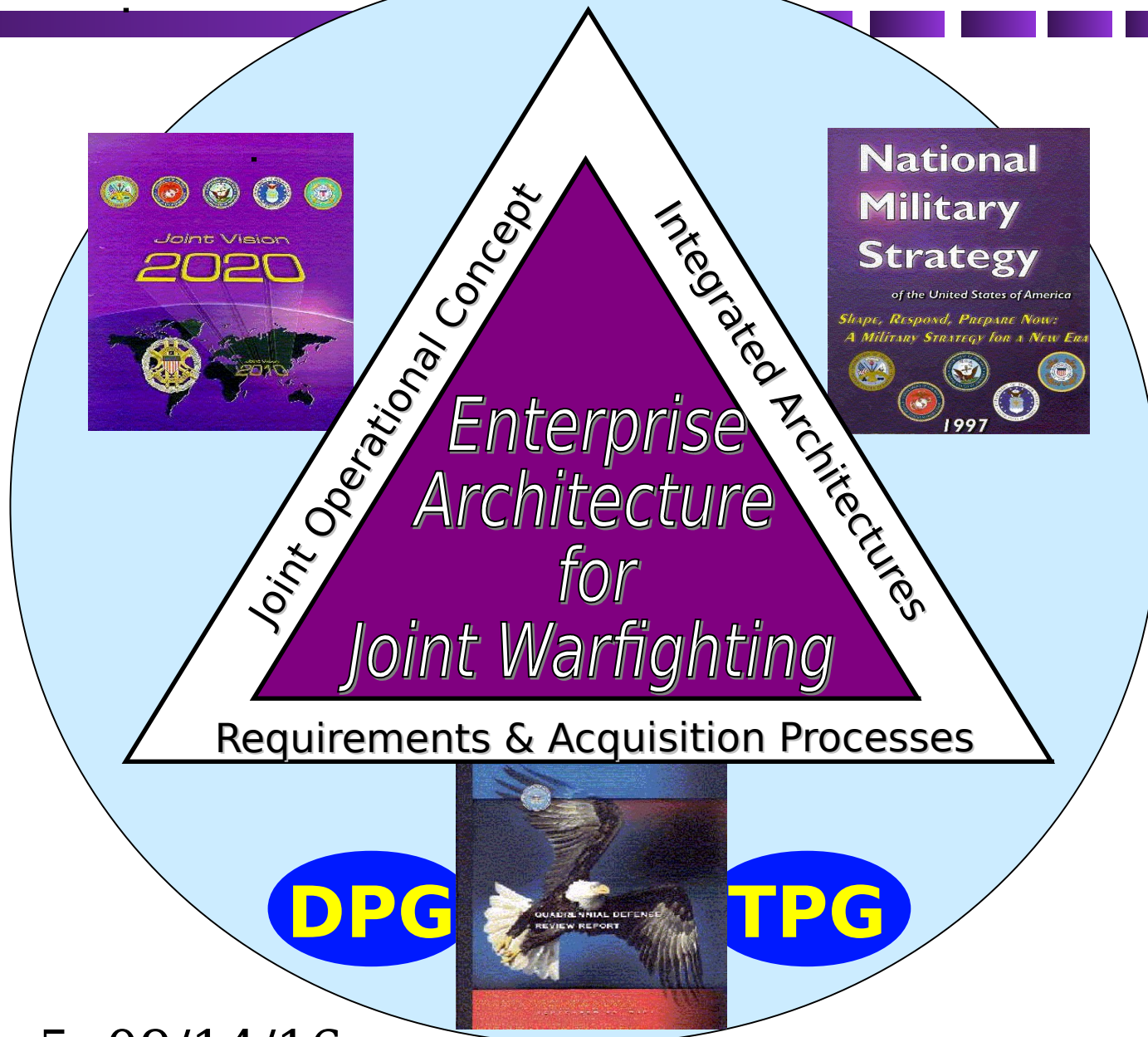
Develop an analytical tool to find out what you need

Executing Transformation

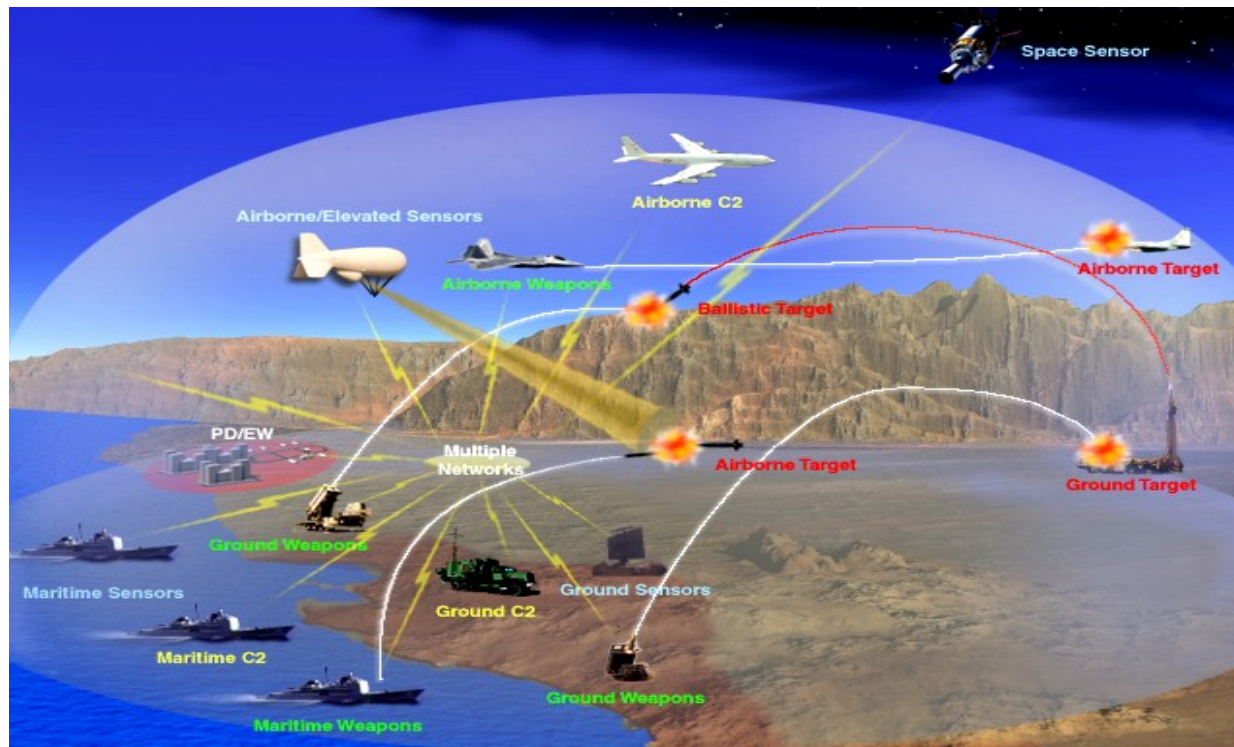


Align Requirements & Acquisition processes

Adopt a New Business Approach

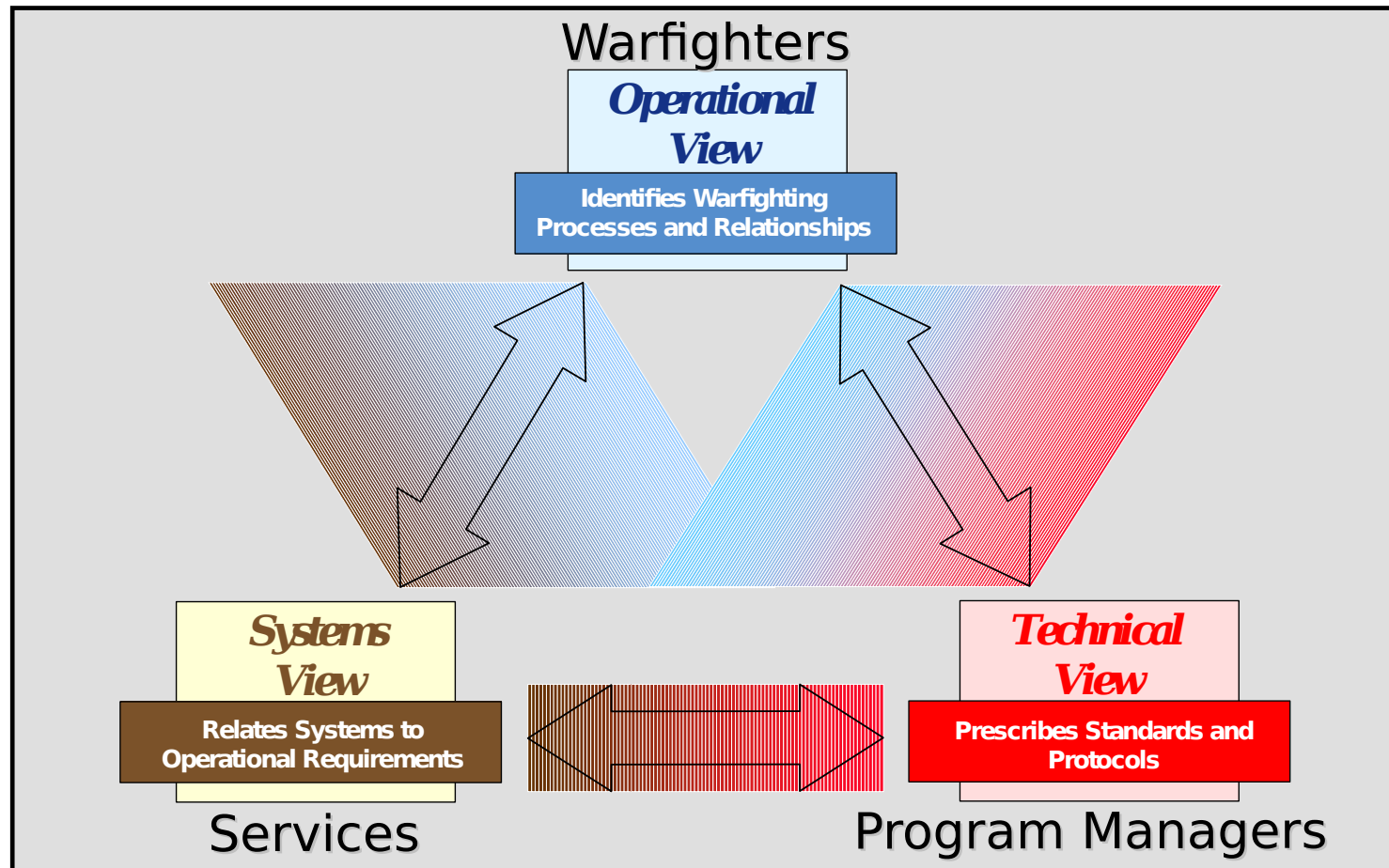


What Is An Operational Concept?



- Description of how we want to conduct future Joint military operations
- Developed in collaboration with Services and Combatant Commanders
- Focuses on desired capabilities; not system specific

What Is An Integrated Architecture?



- **Systematic way of communicating an operational concept to system developers**
- **Analytic basis for discussions and decisions**

Coordinated Architecture Development



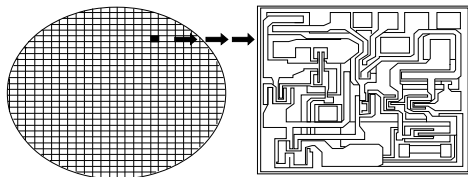
OPERATIONAL CONCEPT (OV-1)
ORGANIZATIONAL RELATIONSHIPS (OV-4)
ACTIVITY MODEL (OV-5)

New capabilities and performance are shown here



SYSTEMS FUNCTIONALITY (SV-4)
SYSTEM PERFORMANCE
PARAMETERS MATRIX (SV-7)

New standards and technology are shown here



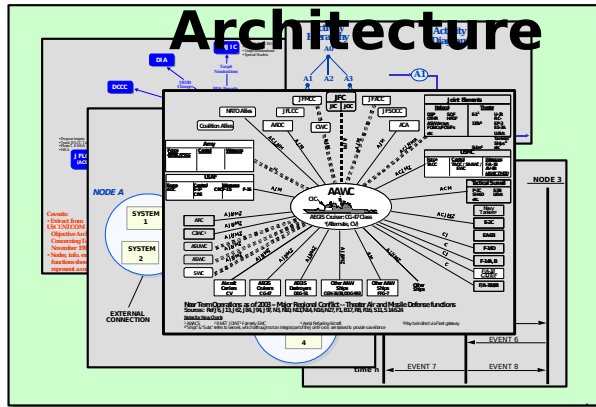
TECHNICAL ARCHITECTURE PROFILE (TV-1)

STANDARDS TECHNOLOGY FORECAST (TV-2)

Warfighting Analysis...

The 'So What?'

2004 Integrated Architecture



Capability Assessment

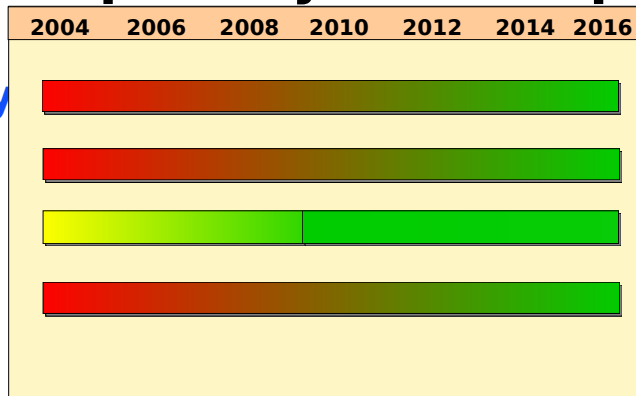
capability capability capability

function a function b function c function d function e function f function g

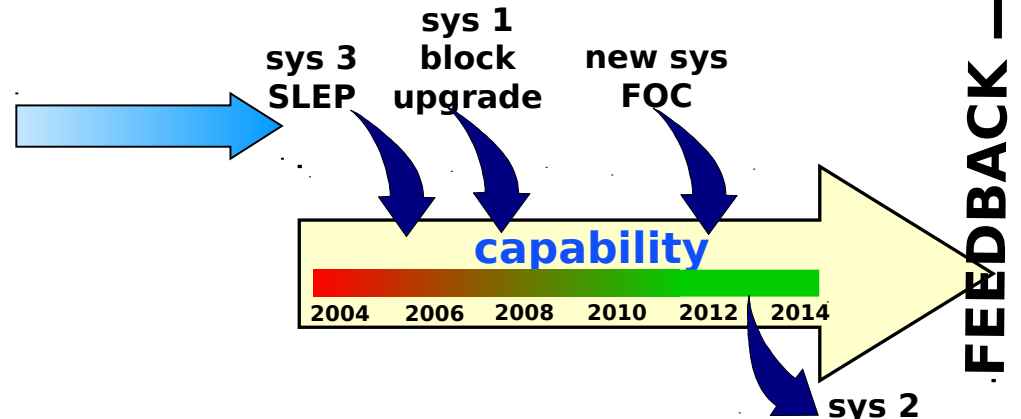
	function a	function b	function c	function d	function e	function f	function g
system 1	Red		Red		Green		Green
system 2		Yellow	Yellow			Green	
system 3	Green						
system 4					Yellow		Green
system 5		Yellow			Green		
system 6					Green	Yellow	Red

**METRICS
DRIVEN**

Capability Roadmap

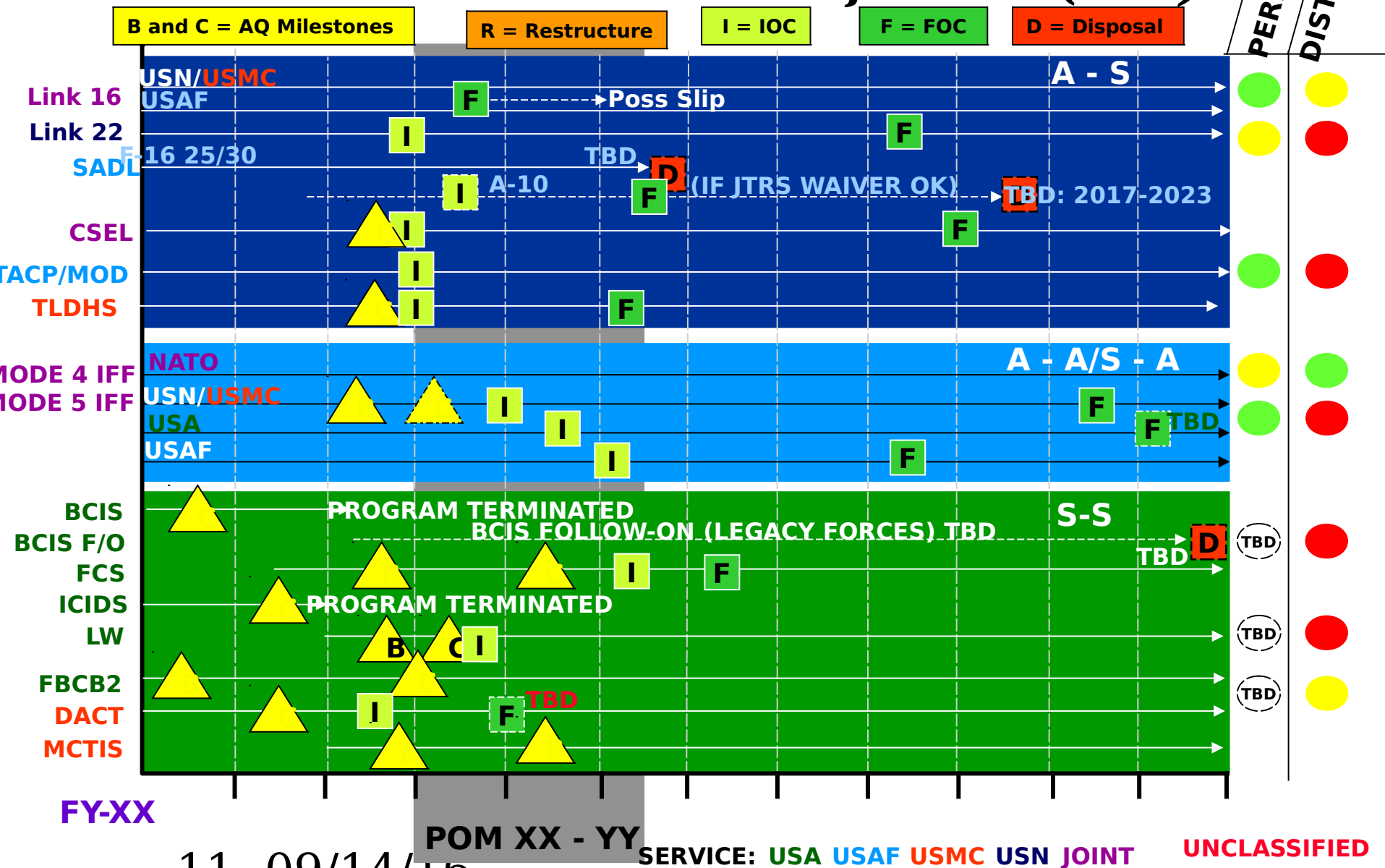


Resource Allocation Strategy

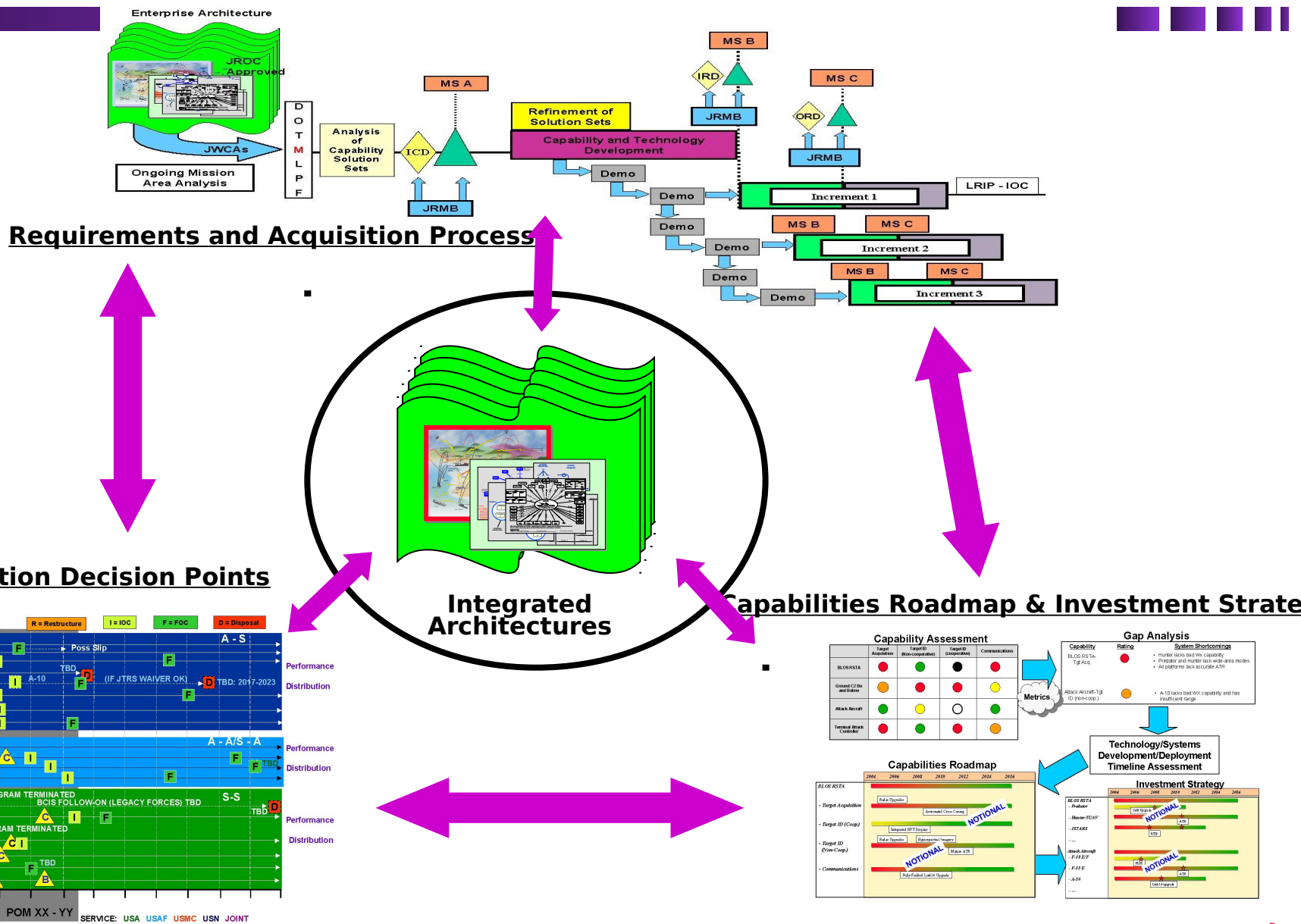


Acquisition Decision Points

Combat Identification (CID)



The Whole Story





Questions?